

19 May 2022 | Doubletree by Hilton, Tower of London

DRAFT PROGRAMME <i>Delivering improved outcomes across the population</i>	
08:30	Registration & Refreshments
09:30	Chair's Opening Remarks Nick Carding , Senior Correspondent, HSJ
09:35	Opening Keynote Achieving a "Better, Fairer, Stronger, Smarter, Greener" NHS estate – key challenges in strategy and delivery <ul style="list-style-type: none"> The government's vision for the NHS estate Emerging strategy, objectives and synergies - from backlog maintenance to Net Zero Potential solutions: Harnessing data, innovation, best practice – and people Simon Corben , Director and Head of Profession NHS Estates, NHSEI Vicky Cave , Deputy Director - Capital & Provider Finance, DHSC
10:15	Panel Discussion From vision to reality: Designing an estates strategy to meet the demands of tomorrow's operating environment <i>Supported by Mott MacDonald</i> <i>Encompassing new hospital development, refurbishment and transformation of existing assets – senior leaders must now intertwine numerous strategic objectives including:</i> <ul style="list-style-type: none"> Designing the future of healthcare assets for social outcomes Building resilience into healthcare estates planning, enabling rapid response, learning from the pandemic Agile capacity planning, moving care closer to home, integrating digital transformation into the estates footprint Embedding sustainability goals at every step Ashleigh Boreham , Deputy Director Design and Transformation Community Diagnostics, Health Villages, Dorset Innovation, Dorset CCG Paul Plummer , Financial Strategy Manager, NHSEI Kerry Scott , Global Practice Lead for Social Outcomes, Mott MacDonald Brian Nevin , Technical Principal, Global Health, Mott MacDonald
10.55	Morning Refreshments & Networking
11:30	Panel Discussion Estates strategies for integrated care systems

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	<p><i>Discuss national and regional ICS objectives, and the factors likely to impact the NHS estate over the next six months to ensure you are prepared for what lies ahead.</i></p> <ul style="list-style-type: none"> • Understanding the implications for estates management within ICS plans – What would ICB joint ownership look like? • Working across sovereign organisations within the ICS to plan estates usage and capital expenditure • Aligning with local government plans and public infrastructure investments • Linking estates strategies to wider determinants of health to enable overall improvements <p>Jacqui Bunce, Programme Director – Strategic Estates, Partnerships and Planning, Lincolnshire ICS</p> <p>Kerry Harding, Director of Estates, Mid and South Essex CCGs</p> <p>Chris O’Neill, Director, Humber Coast and Vale Health and Care Partnership</p>
12:10	<p>Panel Discussion</p> <p>Managing the future demands for Primary Care space</p> <p><i>Supported by NHS Property Services</i></p> <ul style="list-style-type: none"> • Exploring the future demand for space: Out of hospital agenda (including Community Diagnostics), PCN expansion, digital and pandemic proofing • Reviewing the amount and type of space required – and why quality is important • Optimising space utilisation across the ICS: Service integration and new ways of working for PCNs • Funding of existing and new space vs making the most of what we’ve got • Putting environmental impact of space (energy use etc) at the heart of primary care estates <p>Andrew Strange, Regional Partnership Director – Midlands, NHS Property Services</p> <p>Nicola Theron, NCL Director of Estates, North London Partners in Health and Care</p> <p>Matthew Walker, Estates Lead and Director, National Association of Primary Care (NAPC)</p>
12:50	Networking Lunch

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14:00	<p>Panel Discussion</p> <p>Addressing the maintenance backlog whilst balancing activity, revenue and capacity demands</p> <p><i>Supported by Darwin Group</i></p> <p><i>According to 20/21 Estates Return Information Collection (ERIC) data, the total cost to eradicate backlog maintenance is £9.2 billion. This session will explore prioritisation of resources and allocating capital to improve the state of NHS buildings.</i></p> <ul style="list-style-type: none"> • Assessing the viability, value and long-term efficiency between restoring deteriorating assets versus building new facilities • Realising the potential of multi-year capital settlements and the establishment of ICB boards to create a fairer funding system • Exploring the opportunities of modern methods of construction and how they could be better optimised to support the maintenance backlog • Reviewing alternative estates strategies that deliver on the complexity of financial, clinical, quality and estates priorities <p>Panellists include:</p> <p>Siva Anandaciva, Chief Analyst, The King’s Fund</p> <p>Jim Pierce, Chief Commercial Officer, Darwin Group</p> <p>Peter Ward, Director of Real Estate Development, King’s College London and Guy’s St Thomas’s NHS FT</p>
14:40	<p>Interactive Discussion</p> <p>Estates without walls – The impact of virtual care on NHS estates strategy, planning and utilisation</p> <p>In small groups, delegates will discuss:</p> <p><u>Current context</u></p> <ul style="list-style-type: none"> • How is the digitisation of care changing NHS estates utilisation today? How are estates leaders responding and adapting? What have been the learnings? <p><u>Looking ahead</u></p> <ul style="list-style-type: none"> • What are the opportunities and challenges of digital care models for estates planning, optimisation and utilisation? What is the vision for the future? <p>Following discussion, we will ask for feedback from each table to share learnings and to draw some conclusions.</p>
15:20	<p>Afternoon Refreshments & Networking</p>
15:40	<p>Fireside Chat</p>

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	<p>Planning ahead to ensure a robust NHS estates workforce for the future</p> <ul style="list-style-type: none"> • Investing in training and skills development to improve retention within the sector • Futureproofing the healthcare estates workforce by boosting apprenticeships and attracting young people to a career within the NHS • Making an impact on EDI across estates and facilities • Raising the profile of the NHS as an employer and building long-term career opportunities <p>Panellists include:</p> <p>Fay Lane, Apprenticeship Relationship Manager, Health Education England</p> <p>Lucy Rowe, Diversity and Young Persons Lead, NHSEI</p>
16:10	<p>Closing Session</p> <p>Taking a holistic approach to environmental sustainability to achieve net zero targets</p> <ul style="list-style-type: none"> • Creating your zero-carbon roadmap for estates and tracking progress with granular measuring and reporting • Aligning sustainability initiatives with public health objectives • Factoring sustainability into procurement decisions through life cycle analysis and local sourcing to increase overall value over time <p>Fiona Daly, National Sustainability and EFM Workforce Lead, NHSEI</p> <p>Matthew Tulley, Redevelopment Director, Imperial College Healthcare NHS Trust</p>
16:50	<p>Chair's Closing Remarks</p> <p>Nick Carding, Senior Correspondent, HSJ</p>