

23 March 2021

DRAFT PROGRAMME Building resilience and efficiency into the NHS estate	
Chaired by Nick Carding , Senior Correspondent, HSJ	
09:30	<p>Panel Discussion: Future estate – embedding integration, innovation and learning from covid-19 into system-wide estates strategies</p> <p><i>In association with CHP</i></p> <ul style="list-style-type: none"> - Aligning estates strategies with the integrated care agenda and new governance structures - Optimising use of the out of hospital estate to ensure the right care is delivered in the right place - Increasing resilience and preparedness for any future disruptions - Informed decision making in ICSs and PCNs – what tools are available to help? <p>Panellists include:</p> <p>Patrick Carey, Director – Capital & Infrastructure, Department of Health and Social Care</p> <p>Nicola Theron, Director of Estates, North Central London STP</p> <p>James Bawn, National Lead – Partnering and Engagement, CHP</p>
10:15 – 10:30	Short break
10:30	<p>Panel Discussion: Directing capital flow – how to secure and maximise allocation</p> <ul style="list-style-type: none"> - Update on the HIP programme progress and upcoming priorities - How to build an effective business case - Making every penny count: Getting the most out of your spend <p>Panellists include:</p> <p>Duane Passman, Acute Redevelopment Programme Director, West Hertfordshire Hospitals NHS Trust</p> <p>Will Nabih, Associate Director, Estates and Hospital Site Reconfiguration, Shrewsbury and Telford Hospital NHS Trust</p>
11.15 – 11:30	Short break

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11:30 – 12:15	<p>Panel Discussion: Optimising use of the existing estate for improved service delivery across all care settings</p> <ul style="list-style-type: none"> - Incorporating digital tools to model demand in acute setting - Understanding potential demand shifts to create a flexible and resilient estates plan - Improving the primary care estate to deal with demand pressure <p>Panellists include:</p> <p>Julia McLarty, Head of Redevelopment Finance, Royal National Orthopaedic Hospital NHS Trust</p> <p>Jacqui Bunce, Programme Director – Strategic Estates, Partnerships & Planning, Lincolnshire NHS</p>
12:15 – 12:30	Short break
12:30 – 13:15	<p>Panel Discussion: Collaborating across the system to embed estates planning in ICS strategies</p> <ul style="list-style-type: none"> - Overview of upcoming demand pressures on existing estates facilities - Aligning with other public infrastructure investments in a locality - Adapting to new governance models across healthcare, local government, large employers, and others to function cohesively <p>Panellists include:</p> <p>Alistair Rose, Estates Lead Lancashire & South Cumbria ICS/ Project Support Estates Workstreams, Healthier Lancashire and South Cumbria ICS</p> <p>Kerry Harding, Director of Estates for CCGs, Mid & South Essex</p> <p>Martin Mizen, Estates Director, North East London Foundation Trust</p> <p>Simon Taylor, Portfolio Optimisation Director, NHS Property Services</p>
13:15 – 14:00	Lunch Break
14:00 – 14:45	<p><u>Interactive Group Discussions</u></p> <p><i>Join one of two conversations to reflect on views of the day with peers from across the country. Your group will be pre-allocated and take place under the Chatham House rule, with a write up produced on the main themes of conversation.</i></p> <p>Group 1: Driving a different conversation about the estate across ICSs: early learning from CHP's Community Integration Programme</p>
	End of forum



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Registration

Directors of estates and facilities; Heads of property; Provider board members; STP estate leads; STP leadership teams; CCG leadership teams; very senior managers from arms' length bodies including NHS England and NHS Improvement; Leaders in local authorities – register your free place [here](#).

Partnership Enquiries

Please contact [Brett Mitchell](#) to understand how you can be part of the Forum or download our brochure [here](#).

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